SAMPLE QUESTION PAPER POST GRADUATE MANAGEMENT MANAGERIALABILITY TEST — PAPER-II

Time Allowed : 2 Hours

Max. Marks : 120 Total Questions : 120

It is a test to judge the managerial effectiveness and inter personnel skills of the candidates. This test comprises various sub tests as given below :

(1) Vikalp (Case Study)

(2) Business Domain Test

(3) Logical AbilityTest

(i) This paper contains 120 questions of one mark each.

- (ii) Answers are required to be marked only on the OMR/ICR Answer-Sheet, which shall be provided separately.
- (iii) For each question, four alternative answers have been provided out of which only one is correct. Darken the appropriate circle in the Answer-Sheet by using Ball Pen only on the best alternative amongst (a), (b), (c) or (d).

SAMPLE QUESTIONS

Direction (Q. Nos. 1-10): Study the situation given below to answer these questions.

Although he was born in a little village near the coast and had gone to school in the nearest seaside town. Mr. Smith was not a lover of the sea; even when walking along the sands, he was always afraid of being cut off by the tide. He was not a very good swimmer, so perhaps this accounts for it.

After working for some years in London he was transferred to a coast resort, and of course, the family outings were often made to the beach. One day his children pleaded to go out into the bay in a boat. The sun shone brightly, there was little wind and the water was calm. So Mr. Smith hired a boat and with his two children rowed out into the bay. Of course they were tempted to go farther than they had intended, past the protecting cliffs and out to the open sea. At first all went well, but when they decided to turn back they encountered difficulties. A strong breeze had sprung up and the currents here were rather treacherous.

Mr. Smith rowed hard, but it seemed they were making little progress. The children, were waving to attract the attention of the people on the beach. Just then a motor boat appeared from the direction of the bay. Their plight had been noticed and the boat had come to their rescue.

A line was soon attached and they were towed back round the cliff to the shore. Mr. Smith's dislike of the sea was not diminished by this experience.

- Mr. Smith was nervous of walking along the sands because
 - (a) he had no love for the sea

1.

- (b) there the sea was infested with deadly monsters
- (c) he feared that the tide may cut him off from the land
- (d) the sea was too deep even near the coast

2. What accounted for his dislike of the sea?

- (a) He was not a good swimmer, he feared that he might get drowned in the sea
- (b) The protruding cliffs made navigation dangerous
- (c) He was accustomed to comfortable city life
- (d) Many a tragedy had occurred in the past near the sea coast

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3.	What did the children plead for? (a) Climb the cliff to have better view of the bay (c) Taken for a picnic on the beach	(b) Go to a coast resort (d) Go out into the bay in	a boat		
4.	Mr. Smith was tempted to go farther away from land (a) he enjoyed rowing in the bright sunshine (c) his children wanted to go far out in the sea	than he had intended becaus(b) the sea was calm, there(d) he encountered no dan	e being little wind		
5.	 What difficulties did they encounter when returning to the shore? (a) The boat they were rowing in suddenly developed a leak (b) Sea monsters surrounded the boat (c) Treacherous currents developed as a result of strong winds (d) The engine of the boat stopped functioning 				
6.	Why did the children wave? (a) They were bidding good bye to the people on the s (b) To attract the attention of the people on the bank to (c) They had a joyous ride in the boat (d) Their boat was sinking				
7.	Why did the motor boat appear?(a) It was on patrol duty(b) It happened to be out fishing in the sea(c) It came out of the bay to join its mother ship anche(d) The crew of the boat having noticed the plight of the sea		hem		
8.	How did Mr. Smith and children get back to the shore?(a) The crew of the motor boat helped them to mend the leak in their boat(b) With the help of a line they were transferred to the motor boat(c) By attaching a line to their boat, the motorboat towed them back to the shore(d) A few men from the motorboat joined the Smiths in their boat which they quickly rowed to the shore				
9.	How many children were with Mr. Smith? (a) One (b) Two	(c) Three	(d) Four		
10.	A suitable title for the above situation is (a) The Smith family (c) An enjoyable trip to the sea	(b) Mr. Smith and the sea (d) Dangers of the sea			

Direction (Q. Nos. 11-20): Study the situation given below to answer these questions.

Rajesh Kumar, a factory superintendent of the Asia company, takes trips through the factory at different hours and on different days. He likes to talk with the operative employees and ask them questions about their work, the families, the material they are using and the machine being operated. He believes that such conversation makes for better morale and also lets him know what is taking place in the factory.

Every monday morning at the production meeting, he brings up some aspects of information picked up from the previous week's factory visits and askes for an explanation of it. Usually his production management personnel answers him, but Kumar continues asking about other bits of information he received until his associates are unable to answer or inform him that he has incorrect information. Rajesh, however, insists that the operative employees are telling him the truth and sometimes he points out that the same information is given to him by different employees in different departments. Some of his associates have suggested that they accompany Kumar during his factory tours, but he will have no part of this, stating that more than one management member is with him. He claims the friendly, sincere atmosphere he has achieved

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with many of the workers in the factory is a definite advantage and helps communication, and he does not want to jeopardise it in any way.

Kumar is not entirely satisfied with his production control manager, Anil Sinha, who just does not seem to comprehend what he is told. Kumar admits the manufacturing work is getting quite complicted, but it irks him when Sinha just stands there and replies 'yes', 'yes', 'yes'. Kumar has noticed that Sinha says he understands a request or a suggestion or a change given to him, but then proceeds to go about his work as if nothing had been said to him.

11.	The focus of this situation is on (a) factory management (c) communicating and management	(b) production control(d) efficient supervision	
12.	Rajesh Kumar's factory visits are intended to(a) create goodwill for the economy(b) boost the worker's morale(c) know the whole truth about the way things are goi(d) identify the personal problems of the operative state		
13.	The production meeting of the company took place (a) every day (c) every week	(b) every alternate day(d) every month	
14.	The information received by Rajesh Kumar during his (a) incorrect (c) exaggerated	visits is (b) biased (d) reliable	
15.	According to Mr. Kumar, the information is given to h (a) one individual worker (b) more than one worker in one department (c) more than one worker in more than one department (d) the owner of the company		
16.	Who suggested that his associates accompany him du(a) owner of the company(c) His associates themselves	ring his factory tour? (b) Mr. Sinha (d) Media persons	
17.	As a superintendent, what will you do during the tours (a) Listen to grievances of the associates (c) Suspend the inefficient worker	s of the factory?(b) Reprimand the inefficient worker(d) Counsel and boost the morale of the workers	
18.	As a worker, what will you do during the visit of Mr.) (a) Keep quiet (c) Act disinterested	Kumar? (b) Explain yourtardiness (d) Threaten by going to the union	
19.	 Rajesh Kumar does not want to visit the factory alongwith his associates because (a) it will expose his weaknesses as a superintendent (b) it will create an atmosphere of confrontation among officers and subordinates (c) the officers accompanying him will feel embarrassed (d) the atmosphere will not be conducive to his real purpose 		
20.	Rajesh Kumar is not fully satisfied with Anil Sinha be (a) poor understanding (c) hypocrisy	(b) obstinacy (d) flattering words	
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Direction (Q. Nos. 21-25): Study the situation given below to answer these questions.

Dilip Kumar's train was late and it reached Mumbai a little after midnight. It was his first visit to the city and he did not know where to go. He thought he would go to a choultry where he would not have to pay rent, but he did not know how find one at that hour. He asked a porter to get him a cheap room. The porter asked him for fifty rupees to take him one. But Dilip Kumar waved him away and walked out of the station. He wandered through the streets and asked a number of people, but could not find a room cheap enough for him.

He sat down on a park bench to think of what he should do next. He was very tired and fell asleep on the bench. He voke up the next morning stiff in every limb, but he smiled when he realised that it was the cheapest night's lodging that he had ever had.

21.	Dilip Kumar could not get any accomodation for the n (a) all the hotels in the city were closed (c) the hotels were too expensive for him to afford	(b) all the hotel rooms were booked(d) he wanted to spend the night in the open
22.	In the situation, the word 'choultry' should mean (a) an expensive hotel (b) a highway hotel	(c) a roadside eatery (d) a free resting place
23.	The porter refused to help Dilip Kumar because (a) he was rude to the porter (b) he had no previous acquaintance with the porter (c) he spoke a language which the porter could not un (d) he refused to pay the porter any tip	derstand
24.	The night in the open (a) refreshed Dilip Kumar (c) made his limbs stronger	(b) gave him aches all over his body(d) did not affect him at all
25.	From the situation, Dilip Kumar emerges as (a) a thrifty person (c) an adventurous person	(b) an extra-vagant spender(d) a fun loving person

Direction (Q. Nos. 26-30): Study the situation given below to answer these questions.

When my wife, son and I were travelling in a rented car through Paris on our way to a cousin's home in the northern suburbs, I became thoroughly confused by the maze of circular and one way streets. Finally, we spotted a policeman and pulled up to ask directions. We were surprised when he removed his tall helmet, opened the back door and slid in beside our son. "It will be much easier to show you", he explained.

Off we went through a series of left and right turns, traffic lights and even a short jaunt up a one-way lane the wrong way. Twenty minutes later we arrived at a main interesection. "Now you will be all right", announced our guide. "Just turn here, stay on the road for eight or nine kilometers, and you are there". With that he opened the door, got out, replaced his helmet and strode briskly off.

26.	The 'tone' of narration in (a) sombre	the situation is (b) ironic	(c) comic	(d) satiric	
27.	The author was confused (a) a network of circular (c) confusing road signal	roads	(b) wrong direction (d) road map that h	v 1	
28.	The word 'suburbs' mea (a) a remote village (c) residential area outsid		(b) the city centre (d) an industrial tow Page 4	wn	
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29.	The expression 'our guide (a) police man	' in the situation means (b) cousin	(c) passer by	(d) professional guide
30.	The response of the police (a) rude	eman can be said to be (b) greedy	(c) imposing	(d) helpful
31.	Which of the following co (a) Cotton, jute and oilsec (c) Jowar, cotton and sug	eds	e raw material for agro-based (b) Pulses, tobacco and ju (d) Ragi, spices and sugar	te
32.	Which of the following is (a) Pfaff	not a brand of Sewing mac (b) Bropher	hine? (c) Kenstar	(d) Singer
3.	The main purpose of using (a) produce a strong yarm (c) reduce waste		bales in the mixing is to (b) get consistent yarn qua (d) improve cleaning effic	
4.	The main source of chemi (a) Peat	cals used in industries is (b) Coaltar	(c) Coke	(d) Liquified Petroleum gas
5.	The foreign institutional in (a) 1995	vestors were first allowed (b) 1994	to invest in India in the year (c) 1993	(d) 1992
6.	The biggest textile fair of (a) India	Asia known as 'Hemitexti (b) Japan	le' was heldin (c) South Korea	(d) Indonesia
7.	Name the first American I (a) Jimmy Carter	President who modelled fo (b) Ronald Reagon	r Van Huesan shirts? (c) George Bush	(d) BillClinton
8.	'The man of substance' is (a) Raymond	the promotional logo of wh (b) Graviera	nich suiting shirting? (c) Van Huesan	(d) Louise Phillipe
9.	The 49th International Ad (a) Cannes	vertising festival was held (b) Bangkok	in June 2002, at (c) Geneva	(d) Bonn
0.	According to the compani (a) Rs. 25 lakh	es Act, every private comp (b) Rs. 10 lakh	any should have a minimum (c) Rs. 5 lakh	paid up capital of (d) Rs. 2 lakh
1.	Who out of the following (a) Alexandera Acquino	is a famous car designer? (b) Sabira Merchant	(c) Dilip Chhaboia	(d) Rohit Bal
2.	South India Textile Resear (a) Hyderabad	rch Association has its hea (b) Chennai	dquarters in (c) Coimbatore	(d) Bangalore
3.	The cotton fibres consist n (a) starch	nainlyof (b) cellulose	(c) lignin	(d) none of the above
4.	According to Economic Ir (a) India	ntelligence Unit, maximum (b) South Korea	amount of Foreign Direct Inv (c) China	vestment is received by (d) Brazil
5.	ISO recommended test co (a) 30°C, 65% Relative hu (c) 20°C, 60% Relative hu	umidity	(b) 25°C, 60% Relative h (d) 20°C, 65% Relative h	-
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46.	'Give Earth a chance' wa (a) World Population Da (c) World Environment E		(b) World Habitat Day 2002 (d) International Women's 1		
47.	In the budget estimates for (a) 118816	or 2002-2003, the fiscal defie (b) 116314	cit in crores was (c) 131721	(d) 135524	
48.	Sanforizing treatment is (a) Cotton	given to fabrics made of (b) Jute	(c) Polyester	(d) Polyamides	
49.	If crease-recovery angle (a) Wash-n-wear	of a finished fabric is 300° a (b) resin-finished fabric	nd above, then it is called (c) smooth as silk	(d) durable press	
50.	Mock leno is produced by (a) suitable interlacing (c) special construction p		(b) special equipment (d) modification of take-up/	let off	
51.	A screw jack spindle is p (a) Vee threads	rovided with (b) BSW threads	(c) Buttress threads	(d) Square threads	
52.	(b) the number of teeth p	n circle diameter per tooth er unit length on pitch circle	diameter a point on one tooth to a corres	sponding point on the adjacen	ıt
53.	A stud is (a) headless screw (c) screw with circular t	hreads	(b) screw with long threads (d) screw with cylindrical h		
54.	Which is the fastest grow (a) Fashion	ving industry of the world? (b) Fast food	(c) IT	(d) Tourism	
55.	The software which is de (a) Vertical Market Softw (c) Industry Specific Sof		of a broad group of users is (b) Horizontal Market Soft (d) Freeware Software	ware	
56.	Which brand sells you '' (a) Santro	More Car per Car''? (b) Versa	(c) Indica	(d) Esteem	
57.	Which of the following is (a) Vendor Search (c) Managing outsourcin	a hidden cost associated with g effort	n outsourcing? (b) Transition to vendors (d) All of the above		
58.	India's first Electric Car (a) Mova	is known as? (b) Reva	(c) Beva	(d) Mewa	
59.	Allen Selly is a brand ow (a) Tatas	ned by which group of comp (b) Damani Group	oanies? (c) Arvind Mills	(d) AV Birla Group	
60.	Which Indian Entrepren (a) Adi Godrej	eur was recently awarded th (b) Anil Ambani	ne Max Schmidheiny Foundat (c) Azim Premji	ion Freedom award? (d) NRN Murthy	
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Direction (Q. Nos. 61-65): These questions consist of a question and two statements numbered I and II given below it. You have to decide whether the data provided in the statements are sufficient to answer the question.

Read both the statements and give your answer as follows: (a) If the data in statement I alone is sufficient to answer the question (b) If the data in statement II alone is sufficient to answer the question (c) If the data in statement I and II together are not sufficient to answer the question (d) If the data in statement I and II together are necessary to answer the question How is D related to A? 61. I. B is the brother of A II. B is D's son 62. By how much is Vipin heavier than Hem? I. Vipin's weight is 65 kg II. Naresh is 10 kg heavier than Hem 63. In which year was Himanshu born? I. Himanshu's mother was 34 years old in 1989 II. Himanshu was born three years after his mother's marriage 64. What is the height of Ashok?

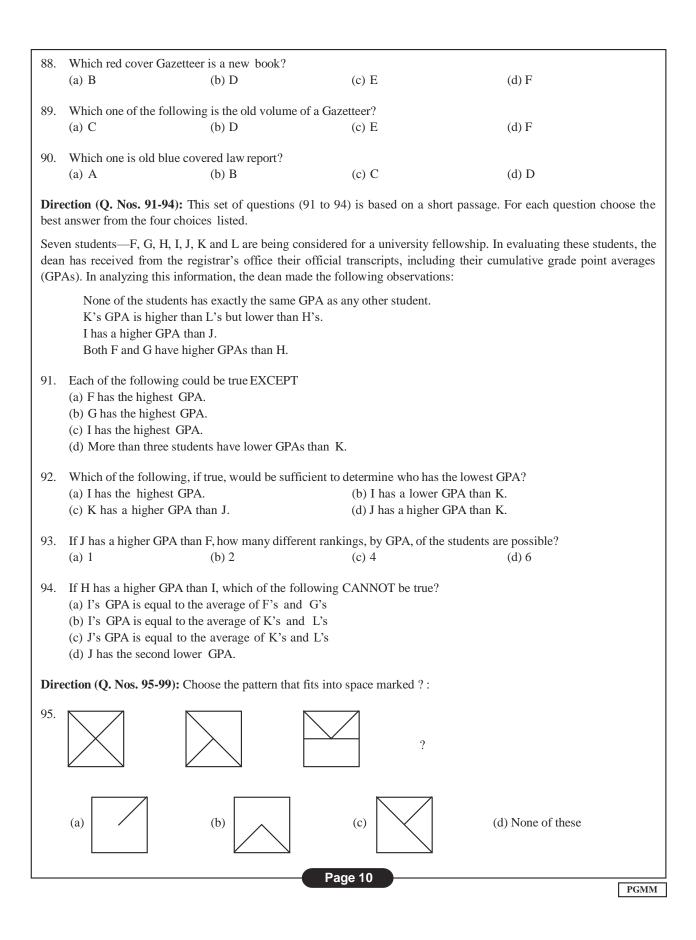
- I. Nisheeth is 5'-8" tall and is 3" taller than Ashok.II. Kapil is 4" taller than Ashok
- 65. Who is C's partner in a game of cards involving four players?I. D is sitting opposite to A.II. B is sitting right of A and left of C.

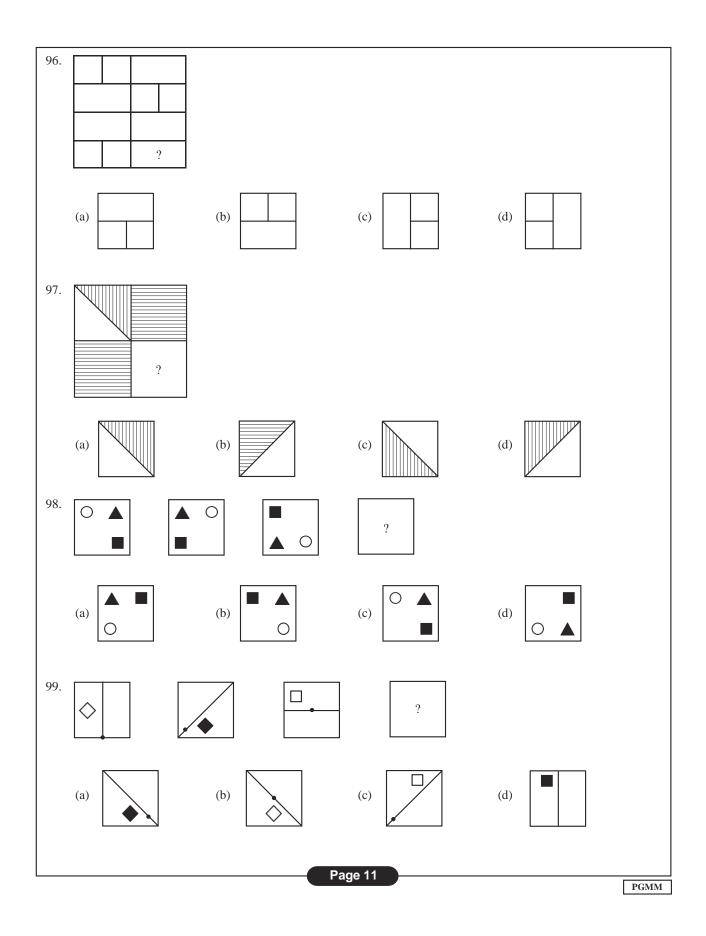
Direction (Q. Nos. 66-70): These questions are based on the following diagram in which the triangle represents female graduates, small circle represents self employed females and the big circle represents self-employed females with bank loan facility. On the basis of numbers shown in the diagram, answer the following questions.

			10		
66.	How many fema	le graduates are self-employ	ved?		
	(a) 12	(b) 13	(c) 15	(d) 18	
67.	How many fema	l graduates are not self-emp	loyed?		
	(a) 4	(b) 10	(c) 12	(d) 15	
68.	How many non-g	graduate females are self-em	ployed?		
	(a) 9	(b) 11	(c) 12	(d) 21	
69.	How many self-e	employed female graduates a	re with bank loan facility?		
	(a) 5	(b) 7	(c) 12	(d) 20	
70.	How many non-g	graduate self-employed fema	lles are with bank loan facilit	y?	
	(a) 3	(b) 8	(c) 9	(d) 12	
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	1-75): In these questions, a matrumnwise. Choose the missing c		given. These characters follow a cert	tain
71.	uninwise. Choose the missing c	naracter from the given a	ternatives.	
,	6 6 8 5 7 5 4 3 ? 120 126 320			
(a) 4	(b) 8	(c) 12	(d) 16	
72.	BGNDJRGN?			
(a) U	(b) V	(c) W	(d) X	
73.	? 13 49 9 17 69 13 11 69			
(a) 5	(b) 9	(c) 10	(d) 21	
74.	3 C 27 D 9 E 7 I 21 K 3 M 4 D ? 7 J			
(a) 11 E	(b) 28 G	(c) 35 I	(d) 48 F	
75.	$\begin{array}{c c} BD_3 & CE_4 & DF_{15} \\ \hline EG_2 & FH_4 & GI_8 \\ \hline HJ_4 & IK_6 & ? \end{array}$			
(a) JL ₂₄		(b) IJ ₂₈		
(c) JK ₁₈		(d) JL ₁₂		
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Dire	ection (Q. Nos. 76-80):	Answer these questions	referring to the symbol-letter	number sequence given below:		
	E G 4 B H 7 5 @ K 8 D N £ Q Z \$ W 3 C 1 9 * L B 2 S 6					
76.	How many such conso immediately followed		oove sequence which are immo	ediately preceded by a symbol and		
	(a) 1	(b) 2	(c) 3	(d) None		
77.	Which of the followin (a) Q	g is exactly in the mid w (b) Z	vay between the 9th from the 1 (c) \$	left end and 7th from the right end? (d) W		
78.	If the first 15 elements the right end?	are written in reverse, t	hen which of the following wi	ll be 7th to the left of 12th element from		
	(a) 7	(b) @	(c) 5	(d) K		
79.	How many such digits digits?	s are there in the given so	equence which are immediate	ly preceded as well as followed by		
	(a) None	(b) 1	(c) 2	(d) 3		
80.	Which of the followin (a) N	g is 7th to the right of 19 (b) £	th element from the right end? (c) Z	? (d) \$		
Dire	ection (Q. Nos. 81-85):	Choose the right answe	r on the basis of the information	on given below.		
two	women. B the mother	of A got more points th		nd uncle were in the group. There were points than E but less than F. Niece of ne.		
81.	Who won the game? (a) A	(b) B	(c) C	(d) D		
82.	Who got the lowest po	pints?				
	(a) A	(b) C	(c) E	(d) B		
83.	Who is the husband of					
	(a) F	(b) E	(c) D	(d) C		
84.	B was one lady. Who (a) C	was the other lady? (b) D	(c) E	(d) A		
85.	Who stood second in t (a) A	to the game? (b) B	(c) C	(d) D		
		-	r on the basis of the information	-		
			e. C, B and E have blue covers d D are law reports others are	s and other books have red covers. Only Gazetters.		
86.	Which of the book is a (a) A	a new law report with a r (b) B	red cover? (c) C	(d) D		
87.	Which two books are (a) B & C	old Gazetteers with blue (b) B & E	covers? (c) B & F	(d) E & F		
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Directions (Q. Nos. 100-120):

Following are a list of 21 questions with 4 alternatives each. Choose the correct/best alternative.

- 100. You are in the middle of watching a movie in a theatre. The lights go out and there is panic every where. May be there is a fire somewhere. You would
 - (a) Try to save your skin by running away.
 - (b) Be seated and wait.
 - (c) Try to calm down people and help them find a way out.
 - (d) Cry at the pitch of your voice.
- 101. The teacher has given the class an assignment to complete. You
 - (a) Complete it to the best of your ability.
 - (b) Complete it and ensure you do a good job within the time limit.
 - (c) Want to be the first to finish it.
 - (d) Decide to do it at your own convenience.
- 102. You have an important meeting with a client and are forced to wear gaudy clothes, Upon meeting the client you would
 - (a) Appologise to him that you are wearing gaudy clothes.
 - (b) Tell your client that before the meeting you were dressed gaudily.
 - (c) Ask him if you look smartenough.
 - (d) Not talk about your clothes but carry on business as usual.
- 103. There are 19 people in your class the teacher asks everyone to form pairs for a quiz contest. You are left out. You would
 - (a) Cry because no one paired up with you.
 - (b) Laugh because you don't have a partner.
 - (c) Request the teacher to let you organize the quiz as master of ceremonies.
 - (d) Leave the decision to the teacher.
- 104. You are driving on the highway and see an accident. The car driver is seriously injured and the truck driver, who hit him, has run away. You would
 - (a) Ask for help from passersby.
 - (b) Put the victim in your car and take him away to the hospital.
 - (c) Sit and pacify the victim.
 - (d) Drive away from the accident site.
- 105. You are sitting for an examination and someone in your class is caught copying. The principal asks you whether the person was copying or not. Your reply would be
 - (a) "I do not know sir."
 - (b) "Yes sir! he was copying"
 - (c) "Sir, I do not want to be involved."
 - (d) "Sir, you are a better judge I was busy writing on my answer sheet."

106. In social situations, I always take the initiative to introduce everyone.

- (a) Strongly agree.
 - (c) Moderately agree.

(b) Strongly disagree.(d) Moderately disagree.

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107. You have done a project, which you think is very good. When you tell your friends about it they give their suggestions and ideas. You (a) Defend your work. (b) Think about their suggestions and ask for more ideas. (c) Give reasons for the way you did the project. (d) Ignore their ideas and suggestions. 108. I very often feel low and dejected. (a) Strongly agree. (b) Strongly disagree. (c) Moderately agree. (d) Moderately disagree. 109. Your class plans to go on a day picnic. (a) You get excited and start planning for it. (b) You opt not to go for it. (c) You try to dissuade others who are going for it. (d) You say picnics are a waste of time. 110. You are waiting at a traffic signal the driver behind starts horning and urging you to break the signal. You (a) Give in to pressure and break the signal. (b) Ignore the driver behind you. (c) Get down and yell at the driver. (d) Tell the driver that breaking signals is dangerous. 111. You are the second best student of your class. The topper is intelligent and shares a good rapport with students and teachers alike. You want to emulate him. You would (a) Work harder and try to copy him. (b) Work to improve your image in the minds of your teachers. (c) Work harder and follow your own style of studies, without bothering how the topper works. (d) Work harder, have a good rapport with your teachers and classmates and also assimilate the good points of the topper. 112. When talking to members of the opposite sex (a) I feel confident and uninhibited. (b) I am on my guard as to what I say. (c) I avoid getting into such situations. (d) I talk only to members of the same sex. 113. I know my goals and ambitions in life and work towards them. (a) Strongly agree. (b) Strongly disagree. (c) Moderately agree. (d) Moderately disagree. 114. I often evaluate my behaviour and try to improve upon my shortcomings. (a) Strongly agree. (b) Strongly disagree. (c) Moderately agree. (d) Moderately disagree. 115. Two persons are discussing something at a party. A third person, a common acquaintance of both joins them. The third person should (a) Inquire about the discussions being held prior to his arrival. (b) Greet them and start a new topic of discussion. (c) Greet them, feel sorry that he disturbed them and leave the scene. (d) Greet them, feel sorry that he disturbed them and seek permission to join the discussion. Page 13 PGMM

116	You are hurt badly by certain remarks made at the off(a) Forget and state "I give a damn".(c) Go to the management and complain.	(b) Forgive and forget and start afresh.(d) Pretend nothing has happened.	
117	 You are a successful sales executive, but because of a t You would (a) Request your boss to allocate a limited sales territ (b) Persuade your fiance to accept the circumstances (c) Quit your job. (d) Not get married. 		y.
118	When working on a group project, I make sure to trea(a) Strongly agree.(c) Moderately agree.	t all group members as equals. (b) Strongly disagree. (d) Moderately disagree.	
119	I like to accomplish tasks that others recognize as requ(a) Strongly agree.(c) Moderately agree.	iiring skill and effort.(b) Strongly disagree.(d) Moderately disagree.	
120	 You want to be friends with someone but do not have (a) Introduce yourself to him. (b) Talk through a friend. (c) Try to find some common ground on the basis of v (d) Decide against becoming friends. 		
L	Pa	ge 14	MM